

WOMEN  
*inspired*  
TO SERVE

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March 25 • 6:00 – 7:30 pm EDT • [WomenInDefense.net](https://WomenInDefense.net)

CO-HOSTED BY



The Notre Dame  
International  
Security Center



WIIS

WOMEN IN INTERNATIONAL SECURITY



# The power to do great things

Leidos is proud to partner with Women In Defense and support the myriad ways it's engaging women across national security fields, advancing their careers, and empowering all to lead change.

It is our honor to participate in WID's Women Inspired to SERve (WISE) conference series and to recognize the fearless focus and innovation WID members and attendees bring to everything they do.

Your contributions are vital to organizations and agencies working to protect what's most important, and we can't wait to see what you do next.

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## NDIA

### WHO WE ARE

Women In Defense (WID) is a proud Affiliate of the National Defense Industrial Association (NDIA), the trusted leader in defense and national security associations. As a 501(c)(3) corporate and individual membership association, NDIA engages thoughtful and innovative leaders to exchange ideas, information, and capabilities that lead to the development of the best policies, practices, products, and technologies to ensure the safety and security of our nation. NDIA's membership embodies the full spectrum of corporate, government, academic, and individual stakeholders who form a vigorous, responsive, and collaborative community in support of defense and national security. For more than 100 years, NDIA and its predecessor organizations have been at the heart of the mission by dedicating their time, expertise, and energy to ensuring our warfighters have the best training, equipment, and support. For more information, visit [WomenInDefense.net](http://WomenInDefense.net) and [NDIA.org](http://NDIA.org).



### NATIONAL COUNCIL

**Cathy Meyn**  
Chair

**Gretchen Larsen Idsinga**

**Sue Tellier**

**Karen Fray**

**Rachel Link**

**Belinda Marinella**

**Laura McAleer**

**Tricia Ward**

**Rachel McCaffrey**

**Ann Webster**

## Women In Defense

WID strengthens the defense industrial base and workforce by promoting programming that creates and enhances opportunities for women, increasing diversity within the defense community.

### MISSION

**Powering Defense Leaders:** Provide women with a formal environment for professional growth through strategic networking, education, and professional development.

**Growing Our Replacements:** Create educational, coaching, and mentoring opportunities to encourage and enable young women to pursue STEM careers in support of national defense.



## JOIN THE CONVERSATION



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# Women Inspired to SERve (WISE) Concept Overview

The Women Inspired to SERve (WISE) series seeks to increase the participation and involvement of women and diverse voices in the academic and professional world of international security. Focused on undergraduate and graduate students studying national and global security, the WISE series fosters a dynamic community of women preparing to serve in the international security arena by featuring an extensive range of career paths, professional development, and networking opportunities throughout government, industry, and academia. A combination of online and in-person programming inspires and supports the next generation of women leaders through tailored workshops, keynote speakers, panel sessions, and group discussions.

## Partner Organizations



Girl Security is a non-profit that works to close the gender gap in national security by engaging girls and gender minorities through learning, training, and mentoring support. Through specialized programming designed with women national security experts, child and adolescent mental health professionals, and girls, Girl Security equips individuals with key concepts, frameworks, and insights to provide a strong foundational understanding of the national security field, while also empowering them to challenge the existing norms that have long-defined the national security field. Girl Security believes that empowering girls and marginalized genders will be the most transformative advancement of the 21st century. With mentors and mentees in over 25 states and 3 countries, mentorship is open to girls and marginalized genders 14-26 and for those who seek to become mentors, there is no age limit.



Established in 2008, The Notre Dame International Security Center (NDISC) provides a forum where leading scholars in national security studies from Notre Dame and elsewhere come together to explore some of the most pressing issues in national security policy. The center, led by Professor Michael Desch, provides a bridge between Notre Dame and the broader National Security community, including the Pentagon and other government organizations. Visit [ndisc.nd.edu/about](https://ndisc.nd.edu/about) for more information.



Women In International Security (WIIS) is the premier organization in the world dedicated to advancing the leadership and professional development of women in the field of international peace and security. Founded in 1987, WIIS (pronounced "wise") sponsors leadership training, mentoring, and networking programs as well as substantive events focused on current policy problems. WIIS also supports research projects and policy engagement initiatives on critical international security issues, including the nexus between gender and security. Visit [wiisglobal.org](https://wiisglobal.org) and [youtube.com/watch?v=JRzRfUyHXw](https://youtube.com/watch?v=JRzRfUyHXw) for more information.



# Proudly Recognizing the Women Advancing the Art of Leadership

in Service to Our Country...and Beyond

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# Agenda

6:00 – 6:05 pm EDT

## WELCOME

**Dr. Michael Desch**

Packey J. Dee Professor of International Relations, Department of Political Science  
Brian and Jeannelle Brady Family Director, Notre Dame International Security Center

**Dr. Marie Lynn Miranda**

Charles and Jill Fischer Provost, University of Notre Dame

6:05 – 6:10 pm EDT

## INTRODUCTIONS

### Presenting Sponsor

**Dr. Dan Voce**

Senior Vice President, Enterprise and Cyber Solutions, Leidos

6:10 – 7:00 pm EDT

## FIRESIDE CHAT

**The Honorable Michèle Flournoy**

Co-Founder and Managing Partner, WestExec Advisors

**The Honorable Ellen Lord**

Former Under Secretary of Defense for Acquisition & Sustainment

7:00 – 7:30 pm EDT

## NETWORKING BREAKOUT ROOMS

*For Young Professionals and Students Only*

NDIA has a policy of strict compliance with federal and state antitrust laws. The antitrust laws prohibit competitors from engaging in actions that could result in an unreasonable restraint of trade. Consequently, NDIA members must avoid discussing certain topics when they are together at formal association membership, board, committee, and other meetings and in informal contacts with other industry members: prices, fees, rates, profit margins, or other terms or conditions of sale (including allowances, credit terms, and warranties); allocation of markets or customers or division of territories; or refusals to deal with or boycotts of suppliers, customers or other third parties, or topics that may lead participants not to deal with a particular supplier, customer or third party.

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### PRESENTING SPONSOR



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# Biographies

## KEYNOTE SPEAKERS



### THE HONORABLE MICHÈLE FLOURNOY

*Co-Founder and Managing Partner, WestExec Advisors*

Michèle Flournoy is Co-Founder and Managing Partner of WestExec Advisors, and former Co-

Founder and Chief Executive Officer of the Center for a New American Security (CNAS), where she currently serves on the board.

Michèle served as the Under Secretary of Defense for Policy from February 2009 to February 2012. She was the principal advisor to the Secretary of Defense in the formulation of national security and defense policy, oversight of military plans and operations, and in National Security Council deliberations. She led the development of the Department of Defense's 2012 Strategic Guidance and represented the Department in dozens of foreign engagements, in the media and before Congress.

Prior to confirmation, Michèle co-led President Obama's transition team at the Defense Department.

In January 2007, Michèle co-founded CNAS, a bipartisan think tank dedicated to developing strong, pragmatic and principled national security policies. She served as

CNAS' President until 2009, and returned as CEO in 2014. In 2017, she co-founded WestExec Advisors, a strategic advisory firm.

Previously, she was senior advisor at the Center for Strategic and International Studies for several years and, prior to that, a distinguished research professor at the Institute for National Strategic Studies at the National Defense University (NDU).

In the mid-1990s, she served as Principal Deputy Assistant Secretary of Defense for Strategy and Threat Reduction and Deputy Assistant Secretary of Defense for Strategy.

Michèle is the recipient of numerous honors and awards, including: the American Red Cross Exceptional Service Award in 2016; the Department of Defense Medal for Distinguished Public Service in 1998, 2011, and 2012; the Chairman of the Joint Chiefs of Staff's Joint Distinguished Civilian Service Award in 2000 and 2012; the Secretary of Defense Medal for Outstanding Public Service in 1996; and CARE's Global Peace, Development and Security Award in 2019. She has edited several books and authored dozens of reports and articles on a broad range of defense and national security issues.

Michèle appears frequently in national and international media, including CNN's State of the Union, ABC's This Week, NBC's Meet the Press, BBC News, NPR's Morning Edition and All Things Considered and PBS' News Hour, and is frequently quoted in top tier newspapers.

Michèle serves on the boards of Booz Allen Hamilton, Amida Technology Solutions, The Mission Continues, Spirit of America, CARE, and The U.S. Naval Academy Foundation. She serves on the advisory boards of SINE, Equal AI, and The War Horse and on the honorary advisory committee of The Leadership Council for Women in National Security. Michèle is a former member of the President's Intelligence Advisory Board, the CIA Director's External Advisory Board, and the Defense Policy Board. She is currently a member of the Council on Foreign Relations and the Aspen Strategy Group and is a Senior Fellow at Harvard's Belfer Center for Science and International Affairs.

Michèle earned a bachelor's degree in social studies from Harvard University and a master's degree in international relations from Balliol College, Oxford University, where she was a Newton-Tatum scholar.



## ENCOURAGING NATIONAL SECURITY & DEFENSE CAREERS

Through the WID Scholar program, Women In Defense encourages women to pursue careers supporting U.S. national security with a focus on defense or foreign policy.

Since its establishment in 1988, the WID Scholar program, previously HORIZONS, has awarded more than \$675,000 to more than 165 recipients pursuing degrees ranging from law to engineering to math to public policy. Awards are based on academic achievement, participation in defense and national security activities, field of study,

work experience, statements of interest, recommendations, and financial need. Recipients must report periodically on the impact of the awards on their personal and professional lives.

The National Defense Industrial Association, Women In Defense, and their sponsors are proud to invest in high-performing women to increase diversity and innovation in government, academia, and the defense industrial workforce.

[WomenInDefense.net/WIDScholar](https://WomenInDefense.net/WIDScholar)



## THE HONORABLE ELLEN LORD

*Former Under Secretary of Defense for Acquisition & Sustainment*

Ellen is a high energy executive with extensive experience in aerospace and defense. Her

expertise lies at the intersection of industry and government in addition to general management. She develops efficient and cost-effective business processes to commercialize technology for aircraft, maritime, space and automotive systems that mitigate cybersecurity threats. Ellen understands how products and services are successfully sold to U.S., particularly the Department of Defense(DoD), and international government entities.

Ellen brings 33 years of industry experience in conjunction with 3 ½ years in a senior political government position, the combination of which provides an understanding of the nexus of industrial capability and government ability to procure. She leverages her experience to focus on national and economic security issues that intertwine industrial and government entities. Ellen's technology know-how, coupled with her business acumen, uniquely position her to envision capability delivery to meet customer

demand. In industry she is respected for strategic perspective, operational know-how, and the ability to recruit, develop and retain critical talent.

Ellen served as the first Under Secretary of Defense for Acquisition and Sustainment, leading the Department of Defense's personnel, policy and processes for acquisition of products and services, lifecycle sustainment and the security and resiliency of the defense industrial base. Ellen is credited in her government work for driving significant acquisition policy change focused on simplicity and speed. She implemented procedures that recognize major platforms and weapon systems are hardware enabled yet software defined. Additionally she is recognized for addressing cyber vulnerabilities and incorporating an aggressive cybersecurity posture into acquisition policy. Ellen also focused on a high level of communication with all stakeholders and strengthening human capital. During her time with the DoD, she developed strong relationships with Congressional members in both a bipartisan and bicameral manner. She holds TS and SCI clearances.

After leaving her DoD role in January 2021, Ellen established EML Enterprises, LLC, providing advisory services that leverage her industrial and government experience.

Prior to her government appointment Ellen was President and CEO of Textron Systems, a subsidiary of Textron Company where she led a broad range of products and services supporting defense, homeland security, aerospace, infrastructure protection, and customers around the world.

She is the former Vice Chairman of the National Defense Industrial Association and served as Director of the U.S. – India Business Council. Additionally Ellen served on the Task Force providing guidance for the Center for a New American Security (CNAS) "Future Foundry: Forging New Industries for Defense" project which was formed to examine key technological trends and challenges facing the global defense industry. Ellen also served as a Trustee on the Board of the U.S. Naval Institute Foundation.

Ellen has a Master of Science degree in Chemistry from the University of New Hampshire and a Bachelor of Arts degree in Chemistry from Connecticut College.



## DR. MARIE LYNN MIRANDA

*Charles and Jill Fischer Provost, University of Notre Dame*

As the Charles and Jill Fischer Provost, Marie Lynn Miranda is Notre Dame's chief academic officer

and is responsible for the stewardship of this mission, serving as the principal

representative of the academy to both internal and external constituencies and leading strategic academic initiatives on behalf of the University. Working with the associate provosts, the vice president for research, the deans, the University librarian, and other academic leaders, she

seeks to cultivate a learning community that challenges and engages students, inspires leading research and scholarship, and appreciates all intellectual inquiry as a pursuit of truth.





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# Join the WID Family Today

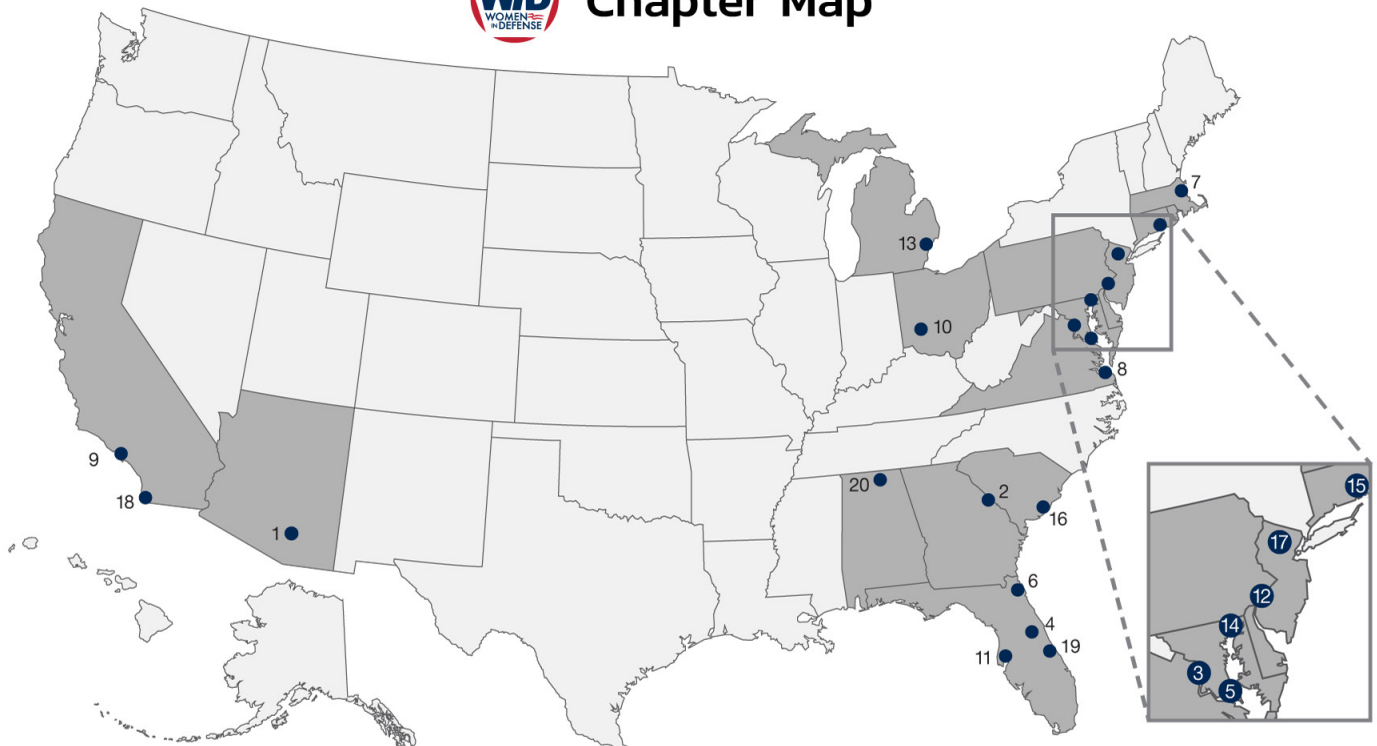
Women In Defense traces its roots to 1979 when a group of women saw the need for an organization dedicated to networking and professional development within the defense and national security workspace. We welcome all women and men working in defense and national security to join WID. Membership provides access to a broad national network of women and men working in government, the defense industry, and academia. Membership also provides access to 20 local Chapters that provide leadership, networking, professional development, and mentoring opportunities throughout the year. Membership is free for government employees and active military, and is \$40 per year for industry and academia members. You can find membership information at [WomenInDefense.net/Join](https://WomenInDefense.net/Join)



As of March 2021



## Chapter Map



- |                    |                          |                           |                      |
|--------------------|--------------------------|---------------------------|----------------------|
| 1. Arizona         | 7. Greater Boston        | 13. Michigan              | 19. Space Coast      |
| 2. Augusta         | 8. Greater Hampton Roads | 14. Mid-Atlantic          | 20. Tennessee Valley |
| 3. Capital         | 9. Greater Los Angeles   | 15. New England Shoreline |                      |
| 4. Central Florida | 10. Greater Ohio Valley  | 16. Palmetto              |                      |
| 5. Chesapeake Bay  | 11. Greater Tampa Bay    | 17. Picatinny             |                      |
| 6. First Coast     | 12. Liberty              | 18. San Diego             |                      |



## SAVE THE DATE

Join us from February 11 – 12, 2022, at the University of Notre Dame for the 1<sup>st</sup> Annual WISE networking and professional development conference!

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